

Reporting to:	Joint Health Overview and Scrutiny Committee Meeting, 24 March 2014
Title	Medium term configuration of Stroke Services provided by The Shrewsbury and Telford Hospital NHS Trust
Sponsoring Director	Dr Edwin Borman, Medical Director
Authors	Dr Edwin Borman, Medical Director Debbie Kadum, Chief Operating Officer Adrian Osborne, Communications Director
Previously considered by	The Shrewsbury and Telford Hospital NHS Trust - Hospital Executive Committee, 25 February 2014 Shropshire Clinical Commissioning Group Quality and Resources Committee, 26 February 2014 The Shrewsbury and Telford Hospital NHS Trust - Trust Board, 27 February 2014 Shropshire Clinical Commissioning Group Governing Board, 12 March 2014
Discussion and Summary	<p>Joint HOSC Members will be aware that hyper-acute stroke services were consolidated on to the Princess Royal Hospital (PRH) site last summer, initially as a urgent short term measure, but then on a continuing interim basis – with the agreement of CCGs and the Joint Health Overview and Scrutiny Committee – when early review suggested that the single site service was providing measurable improvements in key service standards which are a proxy for patient outcomes.</p> <p>The Trust has understand a review of options for the medium term configuration of stroke services which has concluded that (a) the hyper-acute stroke service should continue to be unified in the medium term as this has the greatest scope for offering the best outcomes for patients (b) the clinical quality of the service at PRH and RSH is not a differentiating factor as the multi-disciplinary teams at both sites provide a high standard of service (c) the capacity of the hospitals to accommodate a single site service is a differentiating factor as there is not capacity at the RSH without adverse impact on either timely access or requiring significant changes to other services.</p> <p>The review has therefore recommended that the hyper-acute stroke service be maintained at the Princess Royal Hospital whilst the longer term shape of stroke services is agreed through the NHS Future Fit review.</p> <p>The attached paper provides more information about this review and the rationale for the recommendation on the medium term configuration. In addition to the information contained in this report:</p> <ul style="list-style-type: none"> • Shropshire CCG has reached agreement with WMAS with regard to the impact on ambulance services of the consolidation on a non-recurrent block basis for 2014/15. This is to allow the full detailed modelling work on ambulance resources required for Shropshire to be undertaken locally to inform future contractual arrangements from 2015/16 onwards. • The Shrewsbury and Telford Hospital NHS Trust has set out a programme of work for implementation and transition in the context of NHS Future Fit, which is set out overleaf. <p>This recommendation has been endorsed by the Board of The Shrewsbury and Telford Hospital NHS Trust and is presented for consideration by the Joint Health Overview and Scrutiny Committee for Shropshire and Telford & Wrekin</p>

It is anticipated that the programme of implementation and ongoing review by the Trust will include:

Review of quality and outcomes	Continuation of the quality review programme which includes:		
	• Continued ongoing clinical review by the Trust	SATH	Ongoing
	• Continued robust incident reporting to identify and review any issues of concern	SATH, Ambulance Services, GPs/Commissioners	Ongoing
	• Continued monthly quality and performance indicator reports for review at commissioner level	SATH, Commissioners	Monthly
	• Ongoing patient experience monitoring	SATH	Quarterly
	• Continued quarterly review meetings	SATH, Ambulance Services, Commissioners	Quarterly
Workforce	Formalisation of the staffing model (medical, nursing, therapies, diagnostics) for the coming year to maintain and improve cross-site working and make further progress towards seven day working, in the context of wider plans across the Trust towards seven day working.	SATH	End March 2014
Vision for medical services	Development of the above in the context of the wider model for acute medical services in the medium term. Continued movement towards the standards set out in the Midlands and East Stroke Services Review will be incorporated into this, although there are significant interdependencies with progress on the NHS Future Fit Clinical Services Review.	SATH	End March 2014
Pathways	Formalisation of pathway for direct transfer of patients from PRH to Newtown Hospital (e.g. those assessed as ESD-viable)	SATH, Powys	End March 2014
	Continuing to work with Ward 22S/R at RSH to strengthen and reinforce the vital role of stroke rehabilitation within the stroke pathway	SATH	End March 2014
	Sustained access to TIA including development of plans for seven day working.	SATH	Ongoing
Engagement & Communication	Communication and engagement with our communities, including clarity on the clinical basis for this decision and reiterating to our communities and commissioners that the long term shape of the county's hyper-acute stroke services will be agreed through the NHS Future Fit review.	SATH, NHS Future Fit Programme	End January 2015
Patient and Carer Experience	Work with patient and community partners to continue to strengthen pastoral support for families and carers	SATH, Patient and Community Groups	End April 2014
Contracting	Reflect medium term model for hyper acute stroke services in contracting process	All	End March 2014