

Revenue and Capital Budget 2017/18



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Foreword from Malcolm Pate, Leader of Shropshire Council

Welcome to Shropshire Council's budget book for the 2017/18 financial year.

Since taking over as Leader of the Council in December 2015, it has been my priority to fully understand our financial position and take the necessary steps to ensure we create a sustainable Council for the future. This will not be an easy task, but the decisions we have taken over the last twelve months represent the progress we have made towards this.

2017/18 is the first of two transition years in our Medium Term Financial Plan and attempts to deal with the current uncertainty in local government finances across the country. These two years of transition, 2017/18 and 2018/19, are necessary because by 2019/20 the Government plans to have introduced an entirely new funding methodology for Local Government. This new methodology, termed fair funding, is built around the concept that local councils will retain all of the benefits of locally generated sources of finance (predominantly Council Tax and Business Rates) and there will be a removal of all central government support. This is significant for a number of reasons, representing a transfer of risk and opportunity to local authorities, but also highlighting a fundamental imbalance in the value of income that can be generated locally and the value of demand and need to be addressed locally.

Put simply, in Shropshire we have 30% more older people than the national average creating a huge pressure on social care services; we have a wide geography over which to deliver all of our services; we have a huge road network to maintain, and the demands we have to manage derive from a sparsely distributed population. At the same time we deliver some of the lowest cost council services in the country, we have a thriving business community, good employment levels and we have good quality housing. Unfortunately, the vast majority of our businesses pay little or no business rates (we estimate that of 12,000 registered businesses in Shropshire the largest 100, or 0.84%, pay around 30% of the business rates we collect) and we charge below average Council Tax. (In fact, for a Unitary Council, we have one of the lowest Council Tax levels in the whole Country.) More importantly, the demands and pressures on our services cause growth in costs which have no correlation whatsoever with our ability to raise funds locally. We simply cannot raise enough funds locally, through Business Rates and Council Tax, to fund the services we need to provide locally. This leaves us with a stark choice; we cut services to meet our expected funding envelope, or we find ways to raise more income. We are lobbying Government hard to ensure that 'Fair Funding' achieves what it was set up to do i.e. deliver some redistribution of funds (in particular Business Rates) from those areas of the country that generate a surplus of business rate income, to those areas of the country that do not, and which have needs-driven demand pressures on their costs. In short, we believe Shropshire deserves a fairer deal.

As a Council, we need to do everything we can to improve our financial position and we are working hard to invest in Shropshire in new ways. We want to maintain the quality of the excellent services we currently provide, and deliver wider community benefit, but crucially we also need to work to deliver direct financial benefit back to the Council. We have to do this to ensure we have as much funding as possible to deliver vital services to vulnerable people, while protecting the things we love about Shropshire: our countryside, our communities and our way of life. We begin from a good starting point; benchmarking data suggests we currently deliver some very low cost services, which are also highly rated for quality. Moreover, we are working with our partners to invest in prevention measures that will create healthier communities and reduce demand for these services in future.

For the 2017/18 Financial Year we have identified saving proposals, partly because these are the embodiment of our desire to deliver the most efficient services we can and partly to meet Government imposed reductions in our funding. Some of the savings proposals we have put forward, and any consequent impact on service delivery, were considered initially back in 2014/15, alongside the Business Plan the Council agreed at that time. We have been careful, however, to review all of our savings plans and this has meant that we have removed some proposals from our medium term strategy. We have a duty to deliver a robust and balanced budget for the coming financial year, and we have been able to achieve this by replacing unachievable or unpalatable savings with a number of one-off sources of funding.

Our financial plan can be summarised as a two-stage approach:

Firstly, develop a short-term financial strategy for the years 2017/18 and 2018/19 restricted to achievable, lower impact savings proposals and use one-off resources to close the resultant funding gap. This means we will not have to close some services or make huge cuts in service delivery. Instead we limit ourselves to incremental changes while we await details of how fair funding will affect us.

Secondly, and ahead of the 2019/20 Financial Year, we work hard to identify a new approach. This new approach is to develop new plans and ways of working, building on the aims and objectives we have set out in our Corporate Plan.

During 2016/17 we have developed a number of key documents that will influence the way we deliver services in readiness for our new approach:

- Our Corporate Plan has been approved by Council, containing measurable targets to ensure that the Council can sustain as many front line services as possible
- Our Economic Growth Strategy is being developed with a focus to create growth in jobs and businesses, attract and retain young people in the County and strengthen our already thriving business base

- Our Commercial Strategy is being finalised, aiming to maximise income generation, reduce costs and avoid placing the financial burden of service delivery on the council tax payer wherever possible

We will continue to lobby Central Government hard for a fair deal for Shropshire. We already have representatives sitting on the Government's technical working groups, looking at such things as fair funding, to ensure we achieve the best deal we can for Shropshire. We do not yet know what the outcomes of these approaches will be, but the detail will emerge over the next 18 months and our two-stage approach gives us the greatest chance of success in safeguarding the services our communities need and want for the future.

So, while 2017/18 and 2018/19 are important years, we are looking further forward. We are building a Sustainable Business Model to understand and manage our resources and costs; we are undertaking unprecedented dialogue with the public, business and stakeholders, via several phases of our 'Big Conversation', to understand what our communities want and need; and we are creating a new vision for Shropshire, planning for all of our futures.

The Budget Book for 2017/18 provides details of how and where we will spend money over the next twelve months. Here the focus is on the next twelve months, turning our priorities and aspirations into the reality of spending plans on a service-by-service basis.

As you will see from the capital budget section of this book, we are investing over £66million into local projects in 2017/18. The capital programme remains priority led, reflecting the need for growth in the Shropshire economy, investment in infrastructure and roads, and significant funding to deliver superfast broadband across much of Shropshire in the coming years. We are also planning to deliver significant investment in our IT systems in order to streamline and improve the efficiency and productivity of our back office services and reduce ongoing costs. In this last year we have completed the Much Wenlock Flood and Water Management system, invested over £1million in affordable housing schemes across the county and completed two assisted living bungalows within Adult Social Care. We have also continued to invest in the delivery of superfast broadband, invested in a new build programme within the Housing Revenue Account, while investing significantly in road and infrastructure improvements and school building developments.

We are continuing to work to avoid prudential borrowing for our historic capital programme by generating capital receipts from the sale of surplus assets. At the same time we are driving down costs by reducing the asset base we have to manage and maintain each year. Our Asset Management Strategy provides more details, demonstrating how we intend to review our asset base and with our partners use our assets in a more economic and commercial way. Furthermore, we are looking at investment opportunities for the future, and we are not averse to

internal and external borrowing to fund these should the right opportunities arise. We are creating a new Investment Strategy to place a framework around this approach.

In the meantime, we have a plan for 2017/18 and this is reflected in the financial analysis that follows. I would like to take this opportunity to offer my thanks to all the officers across the Council who work extremely hard to manage our very complex financial position – something that will be increasingly important in the years to come.

Malcolm Pate
Leader of Shropshire Council

Revenue Summary

2016/17 Revised Budget £	Service Area	Gross Expenditure					Gross Income			Net Budget Requirement £	
		Staff £	Contracts & Transfer Payments £	Other Controllable expenditure £	Internal Recharges £	Non Controllable costs £	Total Expenditure £	Government Grants £	Service Income £		Total Income £
86,438,690	Adult Services	17,289,330	97,289,530	9,009,830	4,006,470	1,008,760	128,603,920	-1,679,440	-34,948,430	-36,627,870	91,976,050
50,550,920	Childrens Services	18,509,730	148,456,100	19,217,550	4,784,370	6,559,080	197,526,830	-142,297,180	-7,701,430	-149,998,610	47,528,220
79,411,150	Place & Enterprise	31,143,010	46,699,120	32,006,820	7,781,690	23,271,480	140,902,120	-3,248,770	-54,920,620	-58,169,390	82,732,730
6,963,120	Public Health	7,209,350	11,343,080	2,020,980	1,589,170	225,210	22,387,790	-12,593,000	-4,194,430	-16,787,430	5,600,360
-18,836,760	Resources & Support	19,916,780	63,014,110	38,991,430	9,502,910	-29,831,770	101,593,460	-90,658,310	-32,699,500	-123,357,810	-21,764,350
204,527,120	Sub Total	94,068,200	366,801,940	101,246,610	27,664,610	1,232,760	591,014,120	-250,476,700	-134,464,410	-384,941,110	206,073,010
	0 Less recharges*				-27,664,610		-27,664,610		27,664,610	27,664,610	0
204,527,120	Net Budget	94,068,200	366,801,940	101,246,610	0	1,232,760	563,349,510	-250,476,700	-106,799,800	-357,276,500	206,073,010
-31,565,931	Revenue Support Grant										-20,447,511
-10,119,908	Top Up Grant										-9,481,429
-38,746,737	Business Rates										-37,761,088
2,974,404	Collection Fund Surplus										-4,162,170
127,068,948	Council Tax Requirement										134,220,812
1,211.19	Council Tax (Band D)										1,259.51
18,369,931	General Fund Balances (Opening)										13,613,931
60,840,627	Earmarked Reserves (Opening) ^										54,388,928
79,210,558	Total Balances Held										68,002,859

* Recharges have been excluded from the Council's expenditure and income budget to ensure that the cost of these services and the recharged cost for these services are no longer both reflected in the gross budget.

^ Earmarked Reserves include schools delegated balances (£7.173m in 2016/17)

Portfolio Holder Summary

2016/17 Revised Budget £	Portfolios	Budget 2017/18						Gross Income			Net Budget Requirement £
		Staff £	Contracts & Transfer Payments £	Gross Expenditure Other expenditure £	Internal Recharges £	Non Controllable costs £	Total Expenditure £	Government Grants £	Service Income £	Total Income £	
86,438,690	Adult Services	17,289,330	97,289,530	9,009,830	4,006,470	1,008,760	128,603,920	-1,679,440	-34,948,430	-36,627,870	91,976,050
1,191,550	Business and Economy	978,710	0	85,630	240,300	33,380	1,338,020	0	-286,930	-286,930	1,051,090
50,550,920	Children and Young People	18,509,730	148,456,100	19,217,550	4,784,370	6,559,080	197,526,830	-142,297,180	-7,701,430	-149,998,610	47,528,220
4,641,980	Corporate Support	24,868,200	776,300	17,554,640	6,202,340	2,614,380	52,015,860	0	-46,806,580	-46,806,580	5,209,280
6,963,120	Health & Wellbeing	7,209,350	11,343,080	2,020,980	1,589,170	225,210	22,387,790	-12,593,000	-4,194,430	-16,787,430	5,600,360
31,687,280	Highways & Transport	5,491,350	13,362,390	12,001,190	1,593,240	12,538,690	44,986,860	0	-13,743,640	-13,743,640	31,243,220
11,399,820	Leisure and Culture	5,429,490	1,701,560	5,648,810	1,829,500	3,600,470	18,209,830	-63,160	-7,104,520	-7,167,680	11,042,150
30,087,910	Planning, Housing, Regulatory Services and Environment	4,302,540	30,676,290	1,579,630	1,129,320	4,578,760	42,266,540	-3,185,610	-4,130,220	-7,315,830	34,950,710
1,312,890	Rural Services and Communities	716,660	234,950	33,090	132,940	27,810	1,145,450	0	-40,000	-40,000	1,105,450
-19,747,040	Strategy, Financial Strategy, Budget and Business Plan	9,272,840	62,961,740	34,095,260	6,156,960	-29,953,780	82,533,020	-90,658,310	-15,508,230	-106,166,540	-23,633,520
204,527,120	Sub Total	94,068,200	366,801,940	101,246,610	27,664,610	1,232,760	591,014,120	-250,476,700	-134,464,410	-384,941,110	206,073,010
	0 Less recharges				-27,664,610		-27,664,610		27,664,610	27,664,610	0
204,527,120	Total Portfolio Budgets	94,068,200	366,801,940	101,246,610	0	1,232,760	563,349,510	-250,476,700	-106,799,800	-357,276,500	206,073,010

Cllr Lee Chapman	Adult Services
Cllr Steve Charmley	Business and Economy
Cllr David Minnery	Children and Young People
Cllr Michael Wood	Corporate Support
Cllr Karen Calder	Health & Wellbeing
Cllr Simon Jones	Highways and Transportation
Cllr Stuart West	Leisure and Culture
Cllr Mal Price	Planning, Housing, Regulatory Services and Environment
Cllr Cecilia Motley	Rural Services and Communities
Cllr Malcolm Pate	Strategy, Financial Strategy, Budget and Business Plan

Subjective Analysis

Service Area	Budget 2017/18														
	Employees	Premises	Transport	Supplies & Services	Third Party Payments	Transfer Payments	Internal Recharges	Non Controllable costs	Total Expenditure	Government Grants	Other Grants and Contributions	Other Income incl Fees & Charges	Internal Recharges	Total Income	Net Budget Requirement
	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£
Adult Services	17,289,330	1,478,050	1,906,160	5,626,470	89,569,780	7,718,900	4,006,470	1,008,760	128,603,920	-1,679,440	-12,193,100	-22,755,330	0	-36,627,870	91,976,050
Children's Services	18,509,730	1,242,470	11,665,230	110,626,750	43,936,510	202,690	4,784,370	6,559,080	197,526,830	-142,297,180	-4,134,040	-3,567,390	0	-149,998,610	47,528,220
Place & Enterprise	31,143,010	9,315,810	4,814,800	18,349,240	46,226,090	0	7,781,690	23,271,480	140,902,120	-3,248,770	-3,022,700	-44,102,490	-7,795,430	-58,169,390	82,732,730
Public Health	7,209,350	233,160	238,670	1,714,800	11,177,430	0	1,589,170	225,210	22,387,790	-12,593,000	-1,259,210	-2,935,220	0	-16,787,430	5,600,360
Resources & Support	19,916,780	41,510	163,420	18,145,240	22,780,880	60,874,490	9,502,910	-29,831,770	101,593,460	-90,658,310	-3,867,840	-8,962,480	-19,869,180	-123,357,810	-21,764,350
Sub Total	94,068,200	12,311,000	18,788,280	154,462,500	213,690,690	68,796,080	27,664,610	1,232,760	591,014,120	-250,476,700	-24,476,890	-82,322,910	-27,664,610	-384,941,110	206,073,010
Less recharges							-27,664,610		-27,664,610				27,664,610	27,664,610	0
Net Budget	94,068,200	12,311,000	18,788,280	154,462,500	213,690,690	68,796,080	0	1,232,760	563,349,510	-250,476,700	-24,476,890	-82,322,910	0	-357,276,500	206,073,010

Medium Term Financial Strategy (MTFS) Summary

The Final Council Business Plan and Financial Strategy presented to Council 23 February 2017 provides the latest projections on the Council's Resource and Expenditure projections for the period 2017-18 and the initial projections for 2018/19 and 2019/20. The following table provides a summary.

Table 1: Resource and Expenditure Projections 2017-2020

	2017/18	2018/19	2019/20
	£'000	£'000	£'000
Resources	563,350	560,656	554,754
Expenditure	579,537	584,478	591,350
Funding Gap	-16,187	-23,822	-36,597
Year on Year Saving		-7,635	-12,775

The Resource Projections are based on the Provisional Finance Local Government Finance Settlement received on 15 December 2016 and estimates of Local Business Rates retained locally. Council Tax will increase in 2017/18 by 1.99% and a further 2.00% relating to an Adults Services Precept.

The expenditure projections reflect the latest 2016/17 monitoring information and include inflationary growth for pay and prices. These also include demographic growth and budgetary pressures for Adult Services and Children's Safeguarding. Adult Services in particular is experiencing significant increases in growth and this is projected to continue to rise over the 3 year period.

The Council has agreed to use one off funds to close and fully fund the funding gap in 2017/18 and 2018/19. There is still a significant amount of uncertainty around the 2019/20 financial year due to the introduction of 100% business rates retention in that year alongside the fair funding review. Therefore until further clarity is available from the Government regarding the detail of these proposals and the Council can evaluate the impact on the resources projected, it is not possible to formulate long term plans to ensure a sustainable future for the Council.

The table below details how the total £16.187m will be funded in 2017/18.

Table 2: Funding Gap and Savings for 2017/18

	£'000	£'000
Funding Gap:		
2017/18 Funding Gap	16,187	
Total Funding Gap		16,187
One off Funding:		
Rural Services Delivery grant - Ongoing	-1,633	
Rural Services Delivery grant - One Off	-3,675	
Transition Grant - One Off	-586	
New Homes Bonus - One Off	-2,792	
Adult Social Care Support Grant - One Off	-1,400	
Improved Better Care Funding	-217	
Savings BF	-890	
One off Monitoring underspends	-960	
Earmarked Reserves - Freed up	-4,034	
Total Savings/Funding		-16,187

Detailed Budgets By Service Area

Adult Services

2016/17 Revised Budget £	Service Area	Budget 2017/18						Gross Income			Net Budget Requirement £
		Staff £	Contracts & Transfer Payments £	Other Controllable expenditure	Internal Recharges £	Non Controllable costs £	Total Expenditure £	Government Grants £	Service Income £	Total Income £	
2,233,780	Adult Services Management	517,110	0	72,660	1,795,660	15,360	2,400,790	0	-23,000	-23,000	2,377,790
2,592,900	Adult Business Support & Development	2,577,860	0	1,362,080	395,150	137,310	4,472,400	0	-1,505,610	-1,505,610	2,966,790
	Contracts & Provider										
2,193,950	- External Contracts & Provider	209,000	2,149,330	52,510	8,270	0	2,419,110	0	-292,750	-292,750	2,126,360
3,853,510	- Internal Contracts & Provider	3,338,720	14,790	1,234,450	321,790	322,310	5,232,060	0	-1,670,290	-1,670,290	3,561,770
6,047,460	Total Contracts & Provider	3,547,720	2,164,120	1,286,960	330,060	322,310	7,651,170	0	-1,963,040	-1,963,040	5,688,130
4,511,240	Housing Health	1,214,400	294,100	3,836,050	299,170	124,350	5,768,070	0	-1,161,190	-1,161,190	4,606,880
	Social Care Operations										
63,797,620	- Care Management	5,229,970	90,177,260	2,189,190	858,890	252,560	98,707,870	-1,679,440	-27,975,770	-29,655,210	69,052,660
3,685,290	- Health	2,360,070	2,973,000	167,740	151,430	75,980	5,728,220	0	-1,939,150	-1,939,150	3,789,070
3,570,400	- Mental Health	1,842,200	1,681,050	95,150	176,110	80,890	3,875,400	0	-380,670	-380,670	3,494,730
71,053,310	Total Social Care Operations	9,432,240	94,831,310	2,452,080	1,186,430	409,430	108,311,490	-1,679,440	-30,295,590	-31,975,030	76,336,460
86,438,690	Net Budget for Adult Services	17,289,330	97,289,530	9,009,830	4,006,470	1,008,760	128,603,920	-1,679,440	-34,948,430	-36,627,870	91,976,050

Detailed Budgets By Service Area

Children's Services

2016/17 Revised Budget £	Service Area	Budget 2017/18								Net Budget Requirement £	
		Staff £	Gross Expenditure			Gross Income		Government Grants £	Service Income £		Total Income £
			Contracts & Transfer Payments £	Other Controllable expenditure £	Internal Recharges £	Non Controllable costs £	Total Expenditure £				
913,440	Children's Services Management	139,440	0	4,550	296,380	5,510	445,880	0	0	0	445,880
	Children's Safeguarding										
842,040	- Children's Social Care & Safe Management	529,490	0	25,130	342,080	44,840	941,540	0	0	0	941,540
6,650,650	- Case Management & Children's Social Work	3,448,850	1,489,130	748,040	1,034,400	131,370	6,851,790	-172,310	-156,700	-329,010	6,522,780
1,543,100	- Compass & Assessments	1,401,860	46,840	47,810	151,340	40,680	1,688,530	0	-15,000	-15,000	1,673,530
3,421,810	- Early Help & Front Door Services	2,202,130	923,630	-899,300	382,470	391,590	3,000,520	-569,000	37,920	-531,080	2,469,440
13,253,940	- Placements	2,632,990	11,984,730	1,096,040	320,470	82,080	16,116,310	-128,510	-1,917,310	-2,045,820	14,070,490
1,191,570	- Quality & Assurance	1,033,900	15,000	553,090	128,610	32,740	1,763,340	-440,800	-148,540	-589,340	1,174,000
26,903,110	Total Children's Safeguarding	11,249,220	14,459,330	1,570,810	2,359,370	723,300	30,362,030	-1,310,620	-2,199,630	-3,510,250	26,851,780
	Learning & Skills										
122,620	- LETS	34,110	0	90,190	345,320	66,210	535,830	0	-124,740	-124,740	411,090
892,380	- Education Improvement	1,009,770	103,070	50,490	162,980	57,930	1,384,240	0	-961,700	-961,700	422,540
788,220	- Inspire to Learn	2,085,190	56,120	329,640	284,330	68,370	2,823,650	0	-2,703,150	-2,703,150	120,500
20,242,070	- Business Support	1,347,100	0	11,427,900	1,247,740	5,397,210	19,419,950	-182,600	-709,550	-892,150	18,527,800
689,080	- SEN	907,460	0	87,180	88,250	232,970	1,315,860	-223,920	-343,310	-567,230	748,630
22,734,370	Total Learning & Skills	5,383,630	159,190	11,985,400	2,128,620	5,822,690	25,479,530	-406,520	-4,842,450	-5,248,970	20,230,560
	Central DSG										
0	- Education Improvement	403,960	13,295,260	1,364,320	0	340	15,063,880	-15,063,880	0	-15,063,880	0
0	- School Business Support	262,560	0	2,409,730	0	880	2,673,170	-2,646,320	-26,850	-2,673,170	0
0	- SEN	1,070,920	15,973,520	1,882,740	0	6,360	18,933,540	-18,301,040	-632,500	-18,933,540	0
0	Total Central DSG	1,737,440	29,268,780	5,656,790	0	7,580	36,670,590	-36,011,240	-659,350	-36,670,590	0
0	Schools	0	104,568,800	0	0	0	104,568,800	-104,568,800	0	-104,568,800	0
50,550,920	Net Budget for Children's Services	18,509,730	148,456,100	19,217,550	4,784,370	6,559,080	197,526,830	-142,297,180	-7,701,430	-149,998,610	47,528,220

Detailed Budgets By Service Area

Place & Enterprise

2016/17 Revised Budget £	Service Area	Budget 2017/18									Net Budget Requirement £
		Staff £	Gross Expenditure				Total Expenditure £	Gross Income			
			Contracts & Transfer Payments £	Other Controllable expenditure £	Internal Recharges £	Non Controllable costs £		Government Grants £	Service Income £	Total Income £	
729,510	Director of Place & Enterprise	139,440	0	-129,630	389,400	5,310	404,520	0	0	0	404,520
	Business Enterprise & Commercial Services										
135,260	- Head of Business Enterprise & Commercial Services	122,050	0	1,960	56,860	4,660	185,530	0	0	0	185,530
1,636,090	- Strategic Asset Management	1,055,310	0	1,249,230	871,740	89,020	3,265,300	0	-1,797,190	-1,797,190	1,468,110
925,890	- Corporate Landlord	92,040	659,320	3,639,730	1,377,700	2,071,890	7,840,680	0	-6,840,890	-6,840,890	999,790
	0 - Enterprise Initiatives	0	0	0	2,610	0	2,610	0	-132,000	-132,000	-129,390
-16,380	- Premises Services	1,883,230	0	194,250	379,870	27,420	2,484,770	0	-2,386,510	-2,386,510	98,260
881,940	- Shire Services	9,458,730	64,610	7,474,100	2,530	284,570	17,284,540	0	-16,747,330	-16,747,330	537,210
3,562,800	Total Business Enterprise & Commercial Services	12,611,360	723,930	12,559,270	2,691,310	2,477,560	31,063,430	0	-27,903,920	-27,903,920	3,159,510
1,710	Commissioning Support	1,041,340	0	65,900	100,010	6,090	1,213,340	0	-1,213,290	-1,213,290	50
	Economic Development										
211,980	- Head of Economic Development	112,620	0	1,960	7,380	440	122,400	0	0	0	122,400
105,960	- Development Management	3,670,120	0	381,510	420,550	131,600	4,603,780	0	-3,642,140	-3,642,140	961,640
826,210	- Economic Growth	757,880	0	74,950	190,700	29,710	1,053,240	0	-286,930	-286,930	766,310
153,360	- Broadband Project	108,210	0	8,720	42,220	3,230	162,380	0	0	0	162,380
518,390	- Planning Policy	439,170	122,820	83,250	191,290	22,730	859,260	0	-318,000	-318,000	541,260
1,815,900	Total Economic Development	5,088,000	122,820	550,390	852,140	187,710	6,801,060	0	-4,247,070	-4,247,070	2,553,990
	Infrastructure & Communities										
185,610	- Head of Infrastructure & Communities	129,290	0	1,240	47,150	5,530	183,210	0	0	0	183,210
95,230	- Arts	38,610	0	37,100	13,220	1,500	90,430	0	0	0	90,430
822,660	- Community Working	587,540	0	139,640	77,380	22,860	827,420	0	-40,000	-40,000	787,420
26,881,500	- Environmental Maintenance	2,187,910	11,791,770	1,794,570	579,080	11,765,090	28,118,420	0	-618,630	-618,630	27,499,790
3,976,630	- Highways & Transport	2,020,620	1,570,620	6,172,570	768,500	668,080	11,200,390	0	-8,156,910	-8,156,910	3,043,480
55,370	- AONB	403,240	950	47,050	38,340	15,220	504,800	0	-451,160	-451,160	53,640
3,378,210	- Leisure Development	359,720	1,318,460	592,800	200,130	1,439,900	3,911,010	0	-449,410	-449,410	3,461,600
3,662,450	- Libraries	1,321,470	361,270	986,010	535,420	741,720	3,945,890	0	-197,290	-197,290	3,748,600
490,230	- Locality Commissioning	129,120	234,950	-106,550	55,560	4,950	318,030	0	0	0	318,030
1,295,010	- Outdoor Partnerships	1,061,880	3,570	437,830	143,920	320,710	1,967,910	-63,160	-603,360	-666,520	1,301,390
643,540	- Passenger Transport Services	1,153,530	0	4,032,810	198,510	99,990	5,484,840	0	-4,968,100	-4,968,100	516,740
530,420	- Theatre	1,135,760	7,110	3,137,760	170,250	467,090	4,917,970	0	-4,553,330	-4,553,330	364,640
1,653,620	- Visitor Economy	969,370	10,200	539,890	338,820	609,020	2,467,300	0	-849,970	-849,970	1,617,330
29,463,560	- Waste	193,250	30,553,470	1,114,870	517,480	4,424,430	36,803,500	-3,185,610	-170,080	-3,355,690	33,447,810
73,134,040	Total Infrastructure & Communities	11,691,310	45,852,370	18,927,590	3,683,760	20,586,090	100,741,120	-3,248,770	-21,058,240	-24,307,010	76,434,110
167,190	Procurement	571,560	0	33,300	65,070	8,720	678,650	0	-498,100	-498,100	180,550
79,411,150	Net Budget for Place & Enterprise	31,143,010	46,699,120	32,006,820	7,781,690	23,271,480	140,902,120	-3,248,770	-54,920,620	-58,169,390	82,732,730

Detailed Budgets By Service Area

Public Health

2016/17 Revised Budget £	Service Area	Staff £	Budget 2017/18					Gross Income			Net Budget Requirement £
			Contracts & Transfer Payments £	Gross Expenditure Other Controllable expenditure £	Internal Recharges £	Non Controllable costs £	Total Expenditure £	Government Grants £	Service Income £	Total Income £	
Public Health											
187,600	- Coroners & Bereavement	249,970	267,880	279,830	56,700	34,280	888,660	0	-674,980	-674,980	213,680
1,004,210	- Multi Agency	627,930	304,180	332,590	82,230	37,600	1,384,530	-222,000	-215,660	-437,660	946,870
1,029,780	- Health CYP	6,840	4,510,510	-30,670	8,880	0	4,495,560	-3,514,550	0	-3,514,550	981,010
-8,126,890	- Public Health GM	154,010	248,800	-7,930	307,780	810	703,470	-8,802,450	-95,310	-8,897,760	-8,194,290
2,406,010	- Help to Change	1,010,760	860,380	593,800	25,390	6,760	2,497,090	0	-150,720	-150,720	2,346,370
1,419,410	- Health Inequalities	124,690	1,126,540	122,880	6,320	130	1,380,560	0	-750	-750	1,379,810
142,890	- Health Intelligence	126,340	10,000	-6,460	9,290	330	139,500	0	0	0	139,500
3,514,130	- Substance Misuse	224,200	4,014,790	-9,650	17,300	3,430	4,250,070	-54,000	-755,830	-809,830	3,440,240
5,156,560	- Public Protection	4,019,610	0	653,070	857,810	124,340	5,654,830	0	-1,512,460	-1,512,460	4,142,370
229,420	- Registrars	665,000	0	93,520	217,470	17,530	993,520	0	-788,720	-788,720	204,800
6,963,120	Net Budget for Public Health	7,209,350	11,343,080	2,020,980	1,589,170	225,210	22,387,790	-12,593,000	-4,194,430	-16,787,430	5,600,360

Detailed Budgets By Service Area

Resources & Support

2016/17 Revised Budget £	Service Area	Budget 2017/18									Net Budget Requirement £
		Staff £	Contracts & Transfer Payments £	Gross Expenditure			Gross Income		Total Income £		
			Other Controllable expenditure £	Internal Recharges £	Non Controllable costs £	Total Expenditure £	Government Grants £	Service Income £			
-21,760,790	Corporate Budgets	2,082,270	2,087,250	23,724,870	3,872,490	-30,125,290	1,641,590	-23,002,020	-3,915,090	-26,917,110	-25,275,520
180,700	Customer Involvement	5,357,820	47,370	1,324,460	1,821,170	80,340	8,631,160	0	-8,153,250	-8,153,250	477,910
1,698,400	Finance, Governance & Assurance	6,530,110	60,874,490	10,187,030	2,140,450	168,180	79,900,260	-67,656,290	-10,656,550	-78,312,840	1,587,420
202,250	Human Resources	3,399,830	0	676,750	912,310	18,980	5,007,870	0	-4,880,220	-4,880,220	127,650
527,330	Legal, Strategy & Democratic	1,886,290	5,000	2,894,960	612,470	22,690	5,421,410	0	-4,157,800	-4,157,800	1,263,610
315,350	Senior Management Board	660,460	0	183,360	144,020	3,330	991,170	0	-936,590	-936,590	54,580
-18,836,760	Net Budget for Resources & Support	19,916,780	63,014,110	38,991,430	9,502,910	-29,831,770	101,593,460	-90,658,310	-32,699,500	-123,357,810	-21,764,350

Appendices



Appendix 1: Savings

Appendix 2: Recharges

Appendix 3: Government Grant Schedule

Appendix 4: Reports Schedule

Appendix 5: Glossary

Appendix 1 - Savings

Summary

Saving 2017/18
£000

Adult Services	0
Children's Services	2,190
Place & Enterprise	4,075
Public Health	369
Resources & Support	635
Corporate	7,757

Total 15,026

Appendix 1 - Savings

Children's Services Savings

Proposal	2017/18 £000
Recommissioning Children with Disabilities provision	170
Deliver savings from Fostering Placements through best value	107
Redesign of Education Support Services	150
Review Education Improvement service provision.	200
Deliver efficiencies within Home to School Transport	188
Review Information, Advice and Guidance service provision	250
Review of Children's Centres	1,000
Generation of income from traded services within Education Improvement	31
Generation of income from traded services within Special Educational Needs	94
Total	2,190

Appendix 1 - Savings

Place & Enterprise Savings

Proposal	2017/18 £000
Service redesign of the refuse collection and recycling service	250
Increase in Planning income	140
Review Highways management, maintenance and street cleansing that will lead to energy efficiency, increased income and redesign of the workforce	350
Redesign of functional areas within Public Transport	250
Redesign of Corporate Landlord and Property Services	1,153
Redesign of Shire Services	200
Redesign of Economic Growth	159
Efficiency savings within and local commissioning of Leisure Centres and swimming pools	70
Increased income within Theatre Services	133
Increased income generation within Outdoor Partnerships	25
Efficiency savings and continued redesign across Place and Enterprise management team and support functions	20
Continued redesign of the Museums function	80
Redesign the Libraries service, transferring one or more of the larger libraries to a commissioned model	150
Reduction in Local Joint Committee budgets for youth activities	118
Review of Community Enablement Team to generate efficiency savings and move to income generating model	210
Review of Arts service	11
Review of car park charges	200
Review of grey fleet mileage	424
Income generation from the development of an energy company and other initiatives	132
Total	4,075

Appendix 1 - Savings

Public Health Savings

Proposal	2017/18 £000
Efficiency savings within Registrars following on from investment in technology	20
Help to Change service redesign	80
Efficiency savings on contracts within the Multi-Agency Drug and Alcohol Team	25
Efficiency savings through service redesign and recommissioning of the School Nurses service	56
Reduction in staffing and increased income generation within Environmental Health and Trading Standards	140
Service redesign within Community Safety	48
Total	369

Appendix 1 - Savings

Resources & Support Savings

Proposal	2017/18 £000
Redesign services within Revenues and Benefits and Customer Services	635
Total	635

Appendix 1 - Savings

Corporate Savings

Proposal	2017/18 £000
Review of corporate budgets to meet expected demand across the authority in relation to removal of borrowing requirements, increased generation of interest on balances, renegotiation of the Shrewsbury Town Council Civics contract, adjustment to the provisional settlement and collection fund surplus/deficits	7,757
Total	7,757

Appendix 2 - Recharges

Support Service	Recharge Base
Corporate Management	
Chief Executive	Direct cost recharged wholly to Corporate & Democratic Core/HRA based on turnover, project budgets charged out over directorates as a percentage split
Administrative Support	Recharged to Service Areas
Business Enterprise and Commercial Services	
Strategic Asset Manager	Based on estimate of time spent between Estates Team, Property Strategy, Review & Compliance Team & Property Commissioning Team
Office Accommodation	Cost of office accommodation recharged based on floor occupancy
Property Strategy, Review & Compliance	Based on asset value of all buildings in the Fixed Asset Register
Property Commissioning	Based on estimated time spent over Corporate Landlord buildings, buildings with energy charges, admin buildings and school buildings
Premises Services	Based on asset value of all buildings in the Fixed Asset Register
Facilities Management	Based on estimate of time spent on each Facilities Management Team managed building
Estates Team	Based on estimate of time for specific works across all Council buildings
Customer Involvement	
Customer Service Centre	Based on contact activities such as Email, Face to Face or Telephone from records from CSC system
SLA & Performance Team	Based on budget value and CRM activity to areas within Customer Access
Web Team	Based on active directory users
IT:	Based on number of IT Licences and time estimates
Application Management	Based on estimate of time spent on each application.
IT Help desk and IT Services	Based on active directory users
IT (Data Centre, File Storage, Virtualisation)	Service specific calculation
Communications	Based on estimate of time spent on each service
Mail Room	Recharged to Corporate Landlord shared buildings
Finance, Governance & Assurance	
Audit	Based on audit plan
Finance Business Partners	Recharged to services based on estimated time supporting specific services including the capital programme

Appendix 2 - Recharges

Support Service	Recharge Base
Technical Accounting	Based on estimated time spent on each technical accounting activity. Recharged to services based on number of cost centres. Proportion of time relating to closing the accounts, treasury management and costs in relation to estimating and allocating corporate level resources (i.e. grant settlements) is charged direct to Corporate & Democratic Core
Management Accounting:	
Purchase Ledger	Recharged based on number of PL invoices processed, number of authorising officers within PL, users of PL, number of imprest accounts
Income	Recharged to services based on volume and type of income transactions.
Sales Ledger	Recharged based on number of sales ledger invoices raised.
General Ledger	Recharged to services based on number of cost centres within finance system. Purchasing cards administration recharged to services holding purchasing cards.
Core Activity	Proportion of time relating to closing the accounts, treasury management and costs in relation to estimating and allocating corporate level resources is charged direct to Corporate & Democratic Core.
Treasury	Recharged to Corporate & Democratic Core/HRA and service areas based on number of purchasing cards, imprest accounts and leasing arrangements
Head of Finance	Recharged based on estimate of time spent on each service area. Proportion of time relating to closing the accounts, treasury management and costs in relation to estimating and allocating corporate level resources (i.e. grant settlements) is charged direct to Corporate & Democratic Core
Head of Finance, Governance and Assurance	Recharged based on estimate of time spent on each service area. Proportion of time relating to closing the accounts, treasury management and costs in relation to estimating and allocating corporate level resources (i.e. grant settlements) is charged direct to Corporate & Democratic Core
Human Resources	
Health & Safety	Based on headcount
Human Resources	Based on headcount
Occupational Health	Based on headcount
Business Design	Based on estimate of time spent on each service
Legal, Strategy & Democratic	
Legal Services	Based on estimate of time spent on each service
Committee Services	Based on estimate of time spent on each service with an element recharged to Corporate & Democratic Core/HRA

Appendix 2 - Recharges

Support Service	Recharge Base
Member Allowances/Services	Recharged wholly to Corporate & Democratic Core/HRA based on a time estimate
FOI/Information Governance	Recharged wholly to Corporate & Democratic Core/HRA
Corporate	
External Audit Fees	Recharged wholly to Corporate & Democratic Core/HRA based on audited working papers
Place & Enterprise	
Commissioning Support Unit	Based on estimate of time spent on each service
Procurement	Based on estimate of time spent on each service
Records Management	Based on number of boxes held in archive

Appendix 3 – Government Grants

2016/17 Revised Budget £	Government Grants	2017/18 Budget £
Adults Services		
98,790	Local Reform & Community Voices Grant	28,550
0	Social Care in Prisons	40,730
1,665,670	Independent Living Fund Grant	1,610,160
1,764,460	Total Adult Services Government Grants	1,679,440
Children's Services		
135,851,870	Dedicated Schools Grant	132,547,740
182,600	Local Services Support Grant	182,600
6,604,410	Pupil Premium Grant	6,444,150
2,028,950	EFA – School Sixth Forms	2,028,950
939,800	Tackling Troubled Families	569,000
8,510	Youth Justice Board – Children On Remand	8,510
202,830	SEN Reform Grant	223,920
40,000	Unaccompanied Asylum Seeking Children	172,310
0	Adoption Support Fund	120,000
145,858,970	Total Children's Services Government Grants	142,297,180
Place and Enterprise		
3,185,610	Waste – Private Finance Initiative	3,185,610
37,090	Southern Shropshire LEADER Programme - DEFRA	63,160
3,222,700	Total Place and Enterprise Government Grants	3,248,770
Public Health		
152,950	Local Reform & Community Voices Grant	162,000
9,024,710	Public Health Grant	8,802,450
114,000	Police & Crime Commissioner	114,000
3,603,290	Public Health Children's 0-5 Allocation	3,514,550
12,894,950	Total Public Health Government Grants	12,593,000

Appendix 3 – Government Grants

2016/17 Revised Budget £	Government Grants	2017/18 Budget £
	Resources & Support	
2,547,360	Education Services Grant	1,393,960
1,522,650	Quality in Community Services – Private Finance Initiative	1,522,650
9,219,280	New Homes Bonus	7,792,450
860,320	Housing Benefit Administration Subsidy	789,500
306,000	Localised Council Tax Support Administration Subsidy	306,000
55,971,370	Mandatory Rent Allowances: Subsidy	55,971,370
10,496,880	Rent Rebates: Subsidy	10,496,880
3,910	Magistrates Courts Loan Charges	1,960
250,000	Local Enterprise Partnerships Core Funding Grant	250,000
2,750,350	Business Rate Retention Scheme – Section 31 Grants	4,530,800
6,573,300	Rural Services Delivery Grant	5,307,640
575,650	Transitional Grant	585,690
5,060	Real Time Information New Burdens Grant	5,060
4,110	Family Premium Removal	4,110
4,850	Single Fraud Investigation Service Grant	4,850
41,090	Fraud & Error Reduction Incentive Scheme	41,090
37,430	Welfare Reform New Burdens	37,430
0	Improved Better Care Fund	216,820
0	Adult Social Care Support Grant	1,400,050
91,169,610	Total Resources & Support Government Grants	90,658,310
254,910,690	Total Shropshire Council Government Grants	250,476,700

Appendix 4 – Reports Schedule

Date	Committee	Financial Strategy Reports	Other Relevant Reports
18 May 2016	Cabinet	Financial Strategy – 2017/18 – 2018/19	
13 July 2016	Cabinet	Financial Strategy – 2017/18 – 2019/20	
20 July 2016	Performance Management Scrutiny Committee	Financial Strategy Task and Finish Group – Interim Report	
21 July 2016	Council	Financial Strategy – 2017/18 – 2019/20	
28 September 2016	Council	Financial Strategy – 2017/18 – 2019/20	
16 November 2016	Performance Management Scrutiny Committee	Report of Financial Strategy Task and Finish Group Arrangements for 2017/18 Budget Scrutiny	
30 November 2016	Cabinet	Financial Strategy – 2017/18 – 2019/20	Setting the Council Tax Taxbase for 2017/18
15 December 2016	Council	Financial Strategy – 2017/18 – 2019/20	Setting the Council Tax Taxbase for 2017/18
08 February 2017	Cabinet	Financial Strategy – 2017/18 – 2019/20	Statement of Chief Financial Officer on Robustness of Estimates and Adequacy of Reserves 2016-20 Estimated Collection Fund Outturn 2016/17 Income Review of Fees and Charges for 2017/18
15 February 2017	Performance Management Scrutiny Committee	Financial Strategy – 2017/18 – 2019/20	
23 February 2017	Council	Financial Strategy – 2017/18 – 2019/20	Council Tax Resolution 2017/18 Income Review of Fees and Charges for 2017/18

Appendix 5 – Glossary

Budget

The financial plan reflecting the Council's policies and priorities over a period of time i.e. what the Council is going to spend to provide services.

Business Rates

Taxation that is levied on business properties and collected by Shropshire Council. A change in regulations surrounding Business Rates has resulted in a proportion being retained and shared locally amongst authorities (including Fire Authority), rather than going to the Government for redistribution on a national basis.

Capital Expenditure/Capital Programme

Expenditure on items that have a life of more than one year, such as buildings, land, major equipment, or which adds to rather than maintains the value of existing assets.

Capital Financing

Capital expenditure is financed by Government grants, external contributions (e.g. developers' contributions to specific schemes), contribution from the revenue account, proceeds from the sale of assets, and borrowing. The revenue budget bears the cost of direct revenue contributions, together with interest and the provision for repayments of the loans.

Capital Receipts

The proceeds from the sale of fixed assets such as land and buildings. These sums can be used to finance new capital expenditure.

Collection Fund Surplus

A surplus of council tax and business rate income collected over the level assumed for budget purposes. Any such surplus or deficit is shared between the billing authority and its major precepting authorities.

Council Tax Requirement

This is an amount calculated, in advance of each year, by every local authority. It is the amount of revenue to be collected from council tax, and is equivalent to an authority's Band D council tax multiplied by its council tax base.

Earmarked Reserves

The Council maintains certain specific revenue reserves to meet future expenditure. These are held within earmarked reserves.

Appendix 5 – Glossary

Employees

This includes all staffing budgets as well as indirect employees costs such as training, recruitment, agency staff and any budgeted redundancy costs.

General Fund Balances

This balance is held by the Council for general purposes, i.e. against which there are no specific commitments. The balance is treated as a contingency to protect the Council's financial standing should there be any financial issues in the year.

Government Grants

Contributions by central Government towards either the revenue or capital cost of local authority services.

Housing Revenue Account

The statutory account to which the revenue costs of providing, maintaining and managing Council dwellings are charged. These costs are financed by tenants' rents and government housing subsidy.

Internal Recharges

This includes the costs of support services such as IT, HR, Finance, Legal and Property Services. These services provide support functions to the frontline services in their service delivery.

MTFS

This refers to the Medium Term Financial Strategy which maps the Council's resources and expenditure plans over a short, medium and long term period.

Net Budget Requirement

The total expenditure (after deduction of income) that the Council finances from the aggregation of Revenue Support Grant, Business Rates and Council Tax.

Non Controllable Expenditure

This includes notional accounting transactions required to show the total cost of a service and includes capital charges such as depreciation, insurance contributions and future pension costs.

Appendix 5 – Glossary

Other Controllable Expenditure

This includes all premises, transport related and supplies and services budgets that the Council holds.

Revenue Expenditure

Expenditure on the day to day running costs of the Council, such as salaries, wages, utility costs, repairs and maintenance.

Service Income

This includes all other income received within the revenue budget and will include other grants and contributions, fees and charges, other sales and internal recharge income.

Staff Budgets

This includes only staff salaries, NI contributions and Pension costs for Council employees.

Tax Base

To set the Council Tax for each property a Council has to first of all calculate the council tax base. This is a figure that is expressed as the total of band D equivalent properties.

Third Party Payments

This is a payment to an external provider or an internal service delivery unit defined as a trading operation. This generally contains any major contracts that the Council enters into.

Transfer Payments

This includes the costs of payments to individuals for which no goods or services are received in return. Examples of transfer payments include rent rebates and rent allowances for Housing Benefits.

Housing Revenue Account

2016/17 Budget £	Shropshire Council Housing Revenue Account	2017/18 Budget £
Income		
(17,460,000)	Dwellings Rent	(17,467,840)
(152,530)	Garage Rent	(146,070)
(20,600)	Other Rent	(17,000)
(386,660)	Charges for Services	(427,240)
(18,019,790)	Total Income	(18,058,150)
Expenditure		
7,511,030	ALMO Management Fee	7,703,650
337,470	Supplies & Services	359,870
4,542,470	Capital Charges – Dwelling Depreciation	3,656,310
43,030	Capital Charges – Depreciation Other	155,710
2,994,860	Interest Paid	2,993,940
500,000	Repairs charged to revenue	500,000
100,000	New Development Feasibility	100,000
0	Revenue Financing Capital Expenditure	3,237,610
0	Capital Charges – Cost of Capital	0
50,000	Increase in Bad Debt Provision	50,000
173,030	Corporate & Democratic Core/Support Services	137,780
16,251,890	Total Expenditure	18,894,870
(1,767,900)	Net Cost of Services	836,720
0	PWLB Premium amortised	0
(23,000)	Interest Received	(23,000)
(1,790,900)	Net Operating Expenditure	813,720
(1,790,900)	Net Cost of Service/(Surplus) for Year	813,720
HRA Reserve		
5,824,024	B/fwd 1 April (Estimated)	7,614,924
1,790,900	Surplus/(Deficit) for year	(813,720)
7,614,924	Carried Forward 31 March	6,801,204

Capital Programme 2017/18 – 2019/20

Capital Programme Summary

The Capital Programme for the period 2017/18 to 2019/20, based on current confirmed funding and delivery schedule for schemes. This was not based on a full review and revision of the Capital Strategy, as the Council's focus has been on the delivery of revenue savings, however the introduction of schemes assisting this work will be considered within the year based on scheme appraisals. These schemes will be prioritised based on the schemes fit with the business plans of the service and the revenue savings the schemes will generate. The capital cost of the schemes will also need to be affordable within the projected available capital receipts.

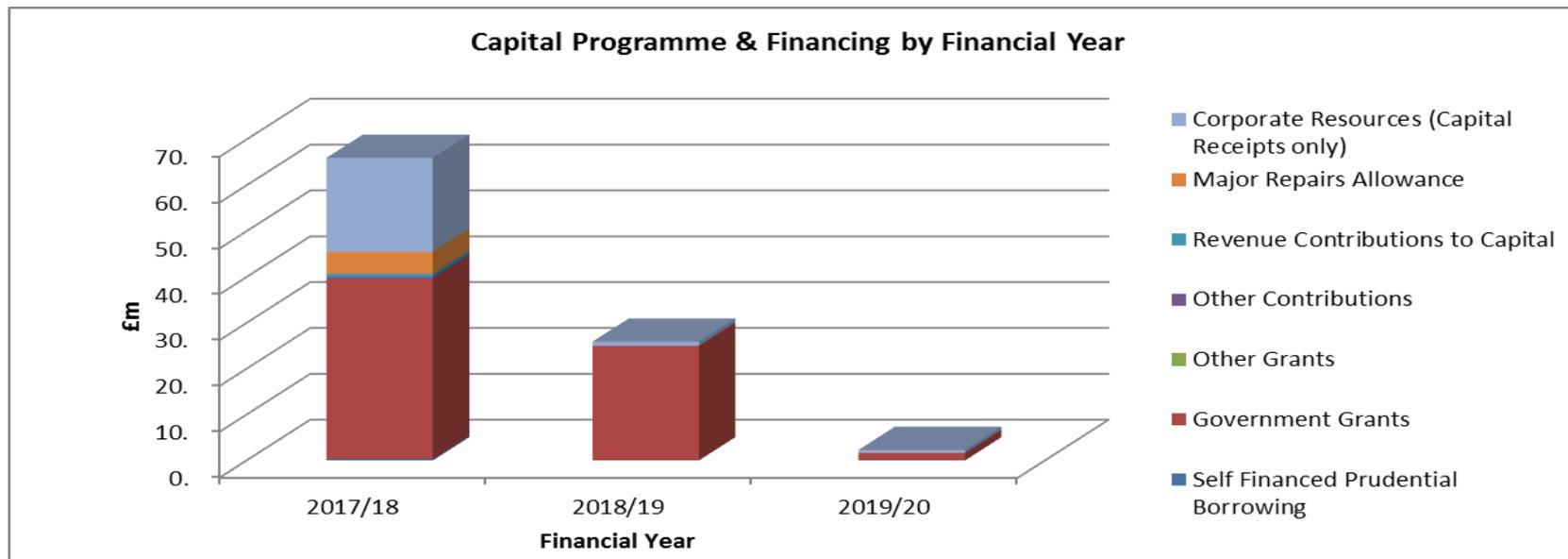
Capital Budgets 2017/18 to 2019/20

Service Area	2017/18 Budget £	2018/19 Budget £	2019/20 Budget £
General Fund			
Adult Services	2,369,825	0	0
Children's Services	9,978,855	0	0
Place & Enterprise	38,301,000	25,784,041	2,320,000
Resources & Support	9,256,230	0	0
Public Health	500,000	0	0
Total General Fund	60,405,910	25,784,041	2,320,000
Housing Revenue Account	5,652,467	16,319	0
Total Approved Budget	66,058,377	25,800,360	2,320,000

Capital Programme 2017/18 – 2019/20

Capital Financing 2016/17 to 2018/19

Service Area	2017/18 Budget £	2018/19 Budget £	2019/20 Budget £
Self Financed Prudential Borrowing	300,000	0	0
Government Grants	39,314,074	24,904,962	1,636,372
Other Grants	0	0	0
Other Contributions	382,750	0	0
Revenue Contributions to Capital	709,040	0	0
Major Repairs Allowance	4,833,074	0	0
Corporate Resources (Capital Receipts)	20,519,439	895,398	683,628
Total Financing	66,058,377	25,800,360	2,320,000



Capital Programme 2017/18 – 2019/20

Capital Programme Detail by Scheme

Scheme Description	Code	Project Manager	2017/18 Budget £	2018/19 Budget £	2019/20 Budget £
Adult Services					
<u>Adult Social Care</u>					
Community Capacity Grant	KA000	A Begley	128,000	0	0
IT Hardware – Implementation of Care Bill	K5B02	A Begley	208,825	0	0
London Road Assisted Living Bungalow - Phase 4	K5B05	A Begley	23,000	0	0
The Rowans Refurbishment Works	KA019	A Begley	13,000	0	0
Hearne Way Caretakers Bungalow Refurbishment	KA022	A Begley	10,000	0	0
Aquamira – New Pool Cover/additional changing rooms	KA027	A Begley	60,000	0	0
Aquamira – New Sensory Equipment	KA028	A Begley	12,000	0	0
		Total Adult Social Care	454,825	0	0
<u>Housing Health & Wellbeing</u>					
Disabled Facilities Grants	K5P03	L Fisher	0	0	0
HOLD Project	K5P04	L Fisher	1,915,000	0	0
		Total Housing Health & Wellbeing	1,915,000	0	0
Total Adult Services			2,369,825	0	0
Children's Services					
<u>Learning & Skills</u>					
Early Years					
Early Years Unallocated	KLE00	N Ward	100,000	0	0
Much Wenlock Extension EY Demountable	K3L08	N Ward	40,000	0	0
Worthen Primary Early Years	K3L12	N Ward	110,000	0	0
		Total	250,000	0	0

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Scheme Description	Code	Project Manager	2017/18 Budget £	2018/19 Budget £	2019/20 Budget £
Basic Need					
Basic Need Unallocated	KLBO0	P Wilson	2,690,671	0	0
Shrewsbury Mount Pleasant	KLBO1	P Wilson	53,541	0	0
Shifnal Primary	KLBO3	P Wilson	14,293	0	0
Market Drayton Infant/Junior – Site TBC	KLBO5	P Wilson	380,000	0	0
Shifnal St Andrews	KLBO6	P Wilson	760,000	0	0
Sundorne Infants/Harlescott Junior – Site TBC	KLBO7	P Wilson	400,000	0	0
Market Drayton Primary	KLBO8	P Wilson	400,000	0	0
Shifnal St Andrews	KLBO9	P Wilson	400,000	0	0
	Total		5,098,505	0	0
School Amalgamations					
School Amalgamations - Unallocated	KLA00	P Wilson	100,000	0	0
	Total		100,000	0	0
Asset Management Plan - Condition					
AMP Condition Unallocated	KL000	P Wilson	77,394	0	0
Belvidere Primary - Re-fenestration and asbestos removal	KL300	P Wilson	27,250	0	0
Belvidere Secondary - Re-roof Hall	KL301	P Wilson	87,200	0	0
Coleham Primary - Phase 1 re-wire	KL302	P Wilson	32,700	0	0
Crowmoor Primary - Re-fenestration to Hall & Kitchen	KL303	P Wilson	87,200	0	0
Bishops Castle Primary - Demountable re-roof	KL304	P Wilson	16,350	0	0
Bishops Castle CC - Block A re-roof	KL305	P Wilson	87,200	0	0
Belvidere Secondary - Phase 5 re-wire	KL306	P Wilson	54,500	0	0
St Marys Ablbrighton - Renewal of fan convectors	KL364	P Wilson	38,150	0	0
Gobowen Primary - Replace Kitchen Windows	KL307	P Wilson	10,900	0	0
Mary Webb Secondary - Phase 2 Replacement Windows	KL308	P Wilson	54,500	0	0
Mary Webb Secondary - Humanities Block re-wire	KL309	P Wilson	54,500	0	0
Coleham Primary - Phase 3 Walls, Windows & Doors	KL310	P Wilson	49,050	0	0
Weston Rhyn Primary - Replace Corridor Windows	KL311	P Wilson	21,800	0	0
Whitchurch Infants - Phase 2 re-wire	KL312	P Wilson	21,800	0	0
Market Drayton Infant - Replacement Windows & Doors	KL313	P Wilson	65,400	0	0
St Giles Primary - Phase 3 Re-wire	KL314	P Wilson	76,300	0	0
Thomas Adams - Kitchen Fan & Canopy replacement	KL315	P Wilson	38,150	0	0

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Scheme Description	Code	Project Manager	2017/18 Budget £	2018/19 Budget £	2019/20 Budget £
Woore Primary - Phase 1 re-wire	KL316	P Wilson	16,350	0	0
Coleham Primary - Replace Gas Meter & Pipework	KL317	P Wilson	16,350	0	0
Meole Brace Primary - Re-roof KS2	KL318	P Wilson	76,300	0	0
Brockton Primary - Phase 1 re-wire	KL319	P Wilson	21,800	0	0
Sundorne Infants - Phase 3 window replacement	KL320	P Wilson	27,250	0	0
Pontesbury Primary - Phase 2 window replacement	KL321	P Wilson	21,800	0	0
Whitchurch Infants - Classroom Floors	KL322	P Wilson	21,800	0	0
Hinstock Primary - Re-roof	KL323	P Wilson	65,400	0	0
Trinity,Ford - Final re-wire	KL324	P Wilson	21,800	0	0
Belvidere Secondary - Block 1 re-roof	KL325	P Wilson	109,000	0	0
Hadnall Primary - Main Toilet Refurbishment	KL326	P Wilson	32,700	0	0
Cheswardine Primary - Demountable Window Replacement	KL327	P Wilson	10,900	0	0
Bishops Castle CC - Phase 2 re-wire	KL328	P Wilson	54,500	0	0
Kinnerley Primary - Phase 1 Heating	KL329	P Wilson	49,050	0	0
Lower Heath Primary - Phase 2 Window Replacement	KL330	P Wilson	32,700	0	0
Mereside Primary - Phase 1 re-wire	KL331	P Wilson	32,700	0	0
Pontesbury Primary - KS2 Girls Toilet Refurbishment	KL332	P Wilson	54,500	0	0
St Laurence, Ludlow - Hall & Corridor re-wire	KL333	P Wilson	16,350	0	0
Market Drayton Infant - Demountable Window Replacement	KL334	P Wilson	19,620	0	0
Church Preen Primary - Toilet refurbishment	KL335	P Wilson	43,600	0	0
Cockshutt Primary - Toilet refurbishment	KL336	P Wilson	16,350	0	0
Hinstock Primary - Toilet refurbishment	KL337	P Wilson	32,700	0	0
Market Drayton Junior - Phase 1 Windows	KL338	P Wilson	32,700	0	0
Much Wenlock - KS2 Toilet refurbishment	KL339	P Wilson	16,350	0	0
Newtown Primary - Toilet refurbishment	KL340	P Wilson	21,800	0	0
St Georges Primary - Phase 2 Toilet refurbishment	KL341	P Wilson	43,600	0	0
St Lawrence Primary - Toilet refurbishment	KL342	P Wilson	65,400	0	0
Stiperstones Primary - Toilet refurbishment	KL343	P Wilson	43,600	0	0
Trinity,Ford - Junior Toilet refurbishment	KL344	P Wilson	54,500	0	0
Woore Primary - Toilet refurbishment	KL345	P Wilson	38,150	0	0
St Peters Wem, Phase 3 slate re-roof	KL346	P Wilson	98,100	0	0
Castlefields Primary - replacement windows	KL347	P Wilson	32,700	0	0
Thomas Adams - window replacement	KL348	P Wilson	43,600	0	0

Capital Programme 2017/18 – 2019/20

Scheme Description	Code	Project Manager	2017/18 Budget £	2018/19 Budget £	2019/20 Budget £
Grove - Window fenestration 3 storey block	KL349	P Wilson	152,600	0	0
Hinstock Primary - window replacement	KL350	P Wilson	27,250	0	0
Woodfield Primary - replace kitchen roof	KL365	P Wilson	92,650	0	0
Thomas Adams - Phase 3 re-wire	KL351	P Wilson	54,500	0	0
Bryn Offa Primary - Phase 3 re-wire	KL352	P Wilson	21,800	0	0
Brockton Primary - replace front elevation windows	KL353	P Wilson	21,800	0	0
Brockton Primary - part re-wire, asbestos removal	KL354	P Wilson	32,700	0	0
Much Wenlock - rotten timber replacement	KL355	P Wilson	32,700	0	0
Meole Brace Primary - KS2 Hall re-roof	KL356	P Wilson	49,050	0	0
Meole Brace Secondary - replacement of timber to south	KL357	P Wilson	54,500	0	0
Meole Brace Secondary - replacement of timber to side	KL358	P Wilson	54,500	0	0
Meole Brace Secondary - replacement of timber windows	KL359	P Wilson	38,150	0	0
Minsterley Primary - Phase 1 re-wire	KL360	P Wilson	54,500	0	0
Meole Brace Primary - Phase 3 re-wire	KL361	P Wilson	54,500	0	0
Chirbury Primary - Demountable Toilet refurbishment	KL362	P Wilson	27,250	0	0
Stiperstones Primary - remove render & repair stone	KL363	P Wilson	27,250	0	0
Total			2,980,064	0	0
Energy Efficiency					
Various – Boiler Control Replacement	KLG01	P Wilson	32,700	0	0
Whitchurch Infants – phase 2 single pipe heating system	KLG02	P Wilson	32,700	0	0
Mereside Primary – Boiler & Controls Upgrade	KLG03	P Wilson	54,500	0	0
Woodlands Primary – Boiler & Controls Upgrade	KLG04	P Wilson	98,100	0	0
Trinity, Ford – Replace Heating Boiler	KLG05	P Wilson	54,500	0	0
Total			272,500	0	0
Fire Safety Schemes					
Clive Primary – Fire Alarm Replacement	KLF30	P Wilson	5,450	0	0
Total			5,450	0	0
Suitability					
Kinlet Primary - Heads Office/PPA/Lobby Works	K3A54	P Wilson	3,292		
Bicton Primary -Eco Classroom	KLP14	P Wilson	4,694	0	0
Farlow Primary- PPA Space & Headteachers Office	KLS11	P Wilson	49,950	0	0

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Scheme Description	Code	Project Manager	2017/18 Budget £	2018/19 Budget £	2019/20 Budget £
Norbury Primary- PPA Space	KLS12	P Wilson	76,300	0	0
Stoke On Tern Primary - PPA Space	KLS13	P Wilson	32,700	0	0
Hodnet - Secure Access	KLS14	P Wilson	155,400	0	0
Total			322,336	0	0
Special Education Needs					
Schools Access Initiative Unallocated	KLD00	P Wilson	50,000	0	0
Total			50,000	0	0
Devolved Formula Capital					
Devolved Formula Capital	Various	P Wilson	900,000	0	0
Total Learning & Skills			9,978,855	0	0
Total Children's Services			9,978,855	0	0

Place & Enterprise

Infrastructure & Communities

Leisure

Sports Equipment Phase 2	KCL01	P Davis	300,000	0	0
Total			300,000	0	0

Waste Services

In Vessel Composting Facility	K6WM0	P Beard	325,000	0	0
Total			325,000	0	0

Highways & Transport – LTP

Structural Maintenance of Bridges & Structures	KBG%	T Sneddon	3,500,000	1,500,000	0
Total			3,500,000	1,500,000	0
Structural Maintenance of Roads		Various	15,891,000	10,601,000	0
Total			15,891,000	10,601,000	0

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Scheme Description	Code	Project Manager	2017/18 Budget £	2018/19 Budget £	2019/20 Budget £
Street Lighting		J Hughes	800,000	800,000	0
Total			800,000	800,000	0
Local Transport Plan - Integrated Transport Plan		V Merrill	1,000,000	1,000,000	0
Total			1,000,000	1,000,000	0
Total Highways & Transport - LTP			21,191,000	13,901,000	0
LEP Schemes					
LEP Oxon Relief Road Project	KOX01	M Johnson	1,300,000	1,900,000	400,000
LEP Shrewsbury Integrated Transport Package	KIT01	M Johnson	3,550,000	1,679,079	0
Total			4,850,000	3,579,079	400,000
Flood Defences & Water Management					
Church Stretton – Flood & Water Management	K6FW3	T Sneddon	35,000	0	0
Shifnal – Flood & Water Management	K6FW4	T Sneddon	150,000	222,000	0
Shropshire IPP Scheme Phase 1	K6FWA	T Sneddon	36,000	0	0
Shropshire Slow the Flow Project	KEF01	T Sneddon	70,000	70,000	70,000
Total			291,000	292,000	70,000
Environmental Maintenance - Depots					
Depot Redevelopment - Unallocated	K6H03	S Brown	90,000	0	0
Total			90,000	0	0
Outdoor Partnerships					
Shelton Recreation Ground Pavilion (S106)	KBR07	M Blount	4,750	0	0
Total			4,750	0	0
Total Infrastructure & Communities			27,051,750	17,772,079	470,000
<u>Economic Development</u>					
Economic Growth					
Flaxmill Project - Implementation	K6FM1	A Stirling	500,000	500,000	0
Shrewsbury Vision - New Riverside Development	K6HR1	A Stirling	150,000	0	0
Total			650,000	500,000	0

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Scheme Description	Code	Project Manager	2017/18 Budget £	2018/19 Budget £	2019/20 Budget £
Natural & Historical Environment					
Old Rectory, Whitchurch Section 106	KBN01	A Cooper	150,000	0	0
	Total		150,000	0	0
Planning Policy - Affordable Housing					
Affordable Housing - Rolling Fund	K6AHG	N Wood	346	0	0
Shrewsbury Self Build Scheme	K6AHT	N Wood	150,000	0	0
Community Led Affordable Housing Grant Scheme	K6AHV	N Wood	54,000	0	0
Affordable Housing Contributions Grant Scheme (S106)	K6AHW	N Wood	200,000	0	0
	Total		404,346	0	0
Broadband					
Broadband Project - Milestone 1	KB001	C Taylor	2,000,000	0	0
Broadband Project - Milestone 3	KB003	C Taylor	1,000,000	0	0
Broadband Project - Phase 2 - Milestone 0	KB004	C Taylor	472,521	0	0
Broadband Project - Phase 2 - Milestone 1	KB005	C Taylor	538,335	0	0
Broadband Project - Phase 2 - Milestone 2	KB006	C Taylor	2,335,988	1,142,104	0
Broadband Project - Phase 2 - Milestone 3	KB007	C Taylor	0	236,261	0
Broadband Project - Phase 2b - Lot 1	KB008	C Taylor	2,672,000	5,112,402	1,850,000
Broadband Project - Phase 2b - Lot 2	KB009	C Taylor	1,021,194	1,021,195	0
	Total		10,040,038	7,511,962	1,850,000
	Total Economic Development		11,244,384	8,011,962	1,850,000
Business Enterprise & Commercial Services					
Gypsy Sites					
Travellers Sites Unallocated Grant (Phase 1&2 HCA)	K6T00	J Taylor	4,866	0	0
	Total		4,866	0	0
	Total Business Enterprise & Commercial Services		4,866	0	0
Total Place & Enterprise			38,301,000	25,784,041	2,320,000

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Scheme Description	Code	Project Manager	2017/18 Budget £	2018/19 Budget £	2019/20 Budget £
Public Health					
Private Sector Housing					
Shropshire County Empty Property Incentive Grant	KPS01	K Collier	500,000	0	0
	Total		500,000	0	0
Total Public Health			500,000	0	0
Resources & Support					
Customer Involvement					
ICT Digital Transformation	KIC00	M Leith	9,256,230	0	0
	Total		9,256,230	0	0
Total Resources & Support			9,256,230	0	0
Total General Fund Capital Programme			60,405,910	25,784,041	2,320,000
Housing Revenue Account					
Major Repairs Programme - SC Contracts					
Housing Major Repairs Programme – Unallocated	K5P01	A Begley	3,769,393	0	0
ST&RH Roofing	K5R05	A Begley	80,000	0	0
ST&RH Major Works	K5R06	A Begley	150,000	0	0
ST&RH Kitchens & Bathrooms	K5R07	A Begley	400,000	0	0
ST&RH Heating Insulation Works (Liberty)	K5R14	A Begley	150,000	0	0
ST&RH Sewage Treatment Works	KSH01	A Begley	60,000	0	0
ST&RH Asbestos Removal	KSH02	A Begley	90,000	0	0
ST&RH Off Grid Properties Investment	KSH06	A Begley	300,000	0	0
ST&RH Heating Works - Reactive	KSH07	A Begley	300,000	0	0

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			5,299,393	0	0
New Build Programme					
Housing New Build Programme – Phase 2	K5NB2	A Begley	53,074	0	0
Housing New Build Programme – Phase 3	K5NB3	A Begley	300,000	16,319	0
			353,074	16,319	0
Total Housing Revenue Account			5,652,467	16,319	0
Total Capital Programme			66,058,377	25,800,360	2,320,000

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Capital Funding of Programme

Financing	2017/18 Budget £	2018/19 Budget £	2019/20 Budget £
Financing			
Self Financed Prudential Borrowing	300,000	0	0
Government Grants			
Department for Transport	21,691,000	14,901,000	0
Department of Health			
- HOLD Grant	1,915,000	0	0
Department for Education			
- Condition Capital Grant	3,322,364	0	0
- Basic Need Capital Grant	1,798,306	0	0
- Devolved Formula Capital	900,000	0	0
HCA – New Build	4,866	0	0
HCA - Travellers	62,500	0	0
Environment Agency	291,000	292,000	70,000
BIDUK - Broadband	4,368,038	7,011,962	0
Local Enterprise Partnership (LEP) Fund	4,961,000	2,700,000	1,566,372
	39,314,074	24,904,962	1,636,372
Other Contributions			
Section 106	382,750	0	0
	382,750	0	0
Revenue Contributions to Capital	709,040	0	0
Major Repairs Allowance	4,833,074	0	0
Corporate Resources (expectation - Capital Receipts only)	20,519,439	895,398	683,628
Total Confirmed Funding	66,058,377	25,800,360	2,320,000

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If you can read this but know someone who can't, please contact us on 0345 678 9000 so we can provide this information in a more suitable format.