



<u>Committee and Date</u>
Council
17 May 2018

DRAFT SHROPSHIRE COUNCIL CORPORATE PLAN 2018/19

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Summary

The report presents Council with the draft refreshed Corporate Plan 2018/19. The current plan was produced in 2016/17 to be refreshed each year and a new plan developed every three years. This refresh has provided the opportunity to take account of policy implications of Government documents and strategies and new strategies and priorities of the Council. It has drawn on feedback from staff and Members.

Recommendations

- A. That Council agree the draft refreshed Corporate Plan 2018/19
- B. That a new Corporate for 2019/20 to 2021/22 is developed during the summer and autumn 2018 for agreement and adoption by Council in December 2018.

Report

Opportunity Risk Assessment

The Corporate Plan is an essential component of the Council's Strategic Planning, Governance Assurance Framework and the Opportunity Risk Management Strategy. The plans need to link up, and together support and provide direction for the Council to achieve its objectives, including delivering a balanced budget. Failure to do so and fully implement the changes required will put the Corporate Plan at risk.

Regular performance reporting against delivery of the Council's objectives established in the Corporate Plan, including through Strategic Risk Reporting will in turn provide assurance to Members and Officers that the Council is achieving against its plan and that strategic risks are being monitored and managed, or on

an exception basis activity for improvement is identified. This in turn will provide reflection on and assurance as to the strength of the governance environment.

All Committee reports to Members will continue to report on opportunities and the associated risks and these in turn should be linked to the delivery of the Council's outcomes as set out in the Corporate Plan.

Financial Assessment

Although there are no financial implication directly related to this paper, there is a significant relationship between the Corporate Plan and the Financial Strategy. The Corporate Plan sets out the Council outcomes and objectives which will achieve the requirements of the Financial Strategy, and as such its delivery.

Background

1. When the current Corporate Plan was adopted in 2016/17 it was agreed that the plan would be refreshed each year. The purpose of this is to enable the Corporate Plan to take account of changing levels of demand, funding and priorities including the development of key local and national strategies. This report presents the draft refreshed Corporate Plan, attached at appendix 1.
2. It was also agreed that a new Corporate Plan would be developed every three years. This report recommends that a new Corporate Plan is developed in the summer and autumn 2018 for agreement by Council to be implemented from April 2019.
3. During the work to refresh the plan feedback was sought and received from Members and from staff. This has been used to inform the changes and additions made to the document. The feedback received will also be taken into account when work starts on the New Corporate Plan later this year.
4. The draft refreshed Corporate Plan has been written to strengthen the focus on Economic Growth and Productivity including physical and digital infrastructure, and Commercial Working and investment. It also has a greater external focus, taking account of the international and national developments including Government documents and strategies like the Clean Growth Strategy, the 25 Year Environment Plan, and the Industrial Strategy White Paper.
5. The Strategic Action Plans have been substantially updated to reflect the new Strategies that the Council and the actions which will be taken to deliver the Council's priorities and outcomes. Work is underway to ensure that the measures and milestones are in place and can be used as part of the corporate performance reporting.

Conclusion

6. The Corporate Plan plays a critical role for the Council and its partners and providers, and communities. It sets out what the Council will be taking forwards and how it will be able to evidence that this has been completed and the impact that has been achieved.

7. With the clarity of direction set through the plan it will be important to ensure that the outcomes are linked back to business activities and risks and reported regularly. The Corporate Performance Management Framework, reported through the quarterly Corporate Performance Reports will be updated to include new measures and milestones in the Strategic Action Plans. This will play a role in providing assurance that both Members and officers require in terms of evidencing the delivery of the Council's priorities and medium outcomes and objectives.

List of Background Papers (This MUST be completed for all reports, but does not include items containing exempt or confidential information)

Corporate Plan 2016/17 to 2018/19

Cabinet Member

Cllr Peter Nutting

Local Member

All

Appendices

Draft refreshed Shropshire Council Corporate Plan 2018/19
