

SHROPSHIRE HEALTH AND WELLBEING BOARD					
Report					
Meeting Date	17 th September 2026				
Title of report	Healthy Neighbourhoods update				
This report is for (You will have been advised which applies)	Discussion and agreement of recommendations		Approval of recommendations (With discussion by exception)	x	Information only (No recommendations)
Reporting Officer & email	Lynn Millar, Director of Place Shropshire, Telford and Wrekin Integrated Care Board				
Which Joint Health & Wellbeing Strategy priorities does this report address? Please tick all that apply	Children & Young People	x	Joined up working	X	
	Mental Health	x	Improving Population Health	X	
	Healthy Weight & Physical Activity	x	Working with and building strong and vibrant communities	X	
	Workforce	x	Reduce inequalities (see below)	X	
What inequalities does this report address?	Neighbourhood working is expected to have a positive impact on reducing inequalities by improving access, experience and outcomes for communities with higher levels of need. This includes rural and deprived communities, children, young people and families, people with mental health needs, frail older people and people living with long-term conditions. The approach should support earlier intervention, targeted outreach, more culturally appropriate and community-led solutions, and stronger place-based action to reduce variation in access and outcomes.				
1. Executive Summary In May 2026, the Health and Wellbeing Board received an introductory paper outlining the national Neighbourhood Health Framework and the Board's statutory leadership role in shaping a locally owned Neighbourhood Health Plan. The Board subsequently endorsed the alignment of existing programmes, governance arrangements, resources and delivery activity under a single Healthy Neighbourhoods approach. This report provides an update on progress across the Healthy Neighbourhoods Programme and highlights the significant work currently underway through system-wide collaboration. Partners across health and care, local government, primary care and the voluntary, community and social enterprise (VCSE) sector have worked collaboratively to develop a shared vision, common purpose and set of guiding principles that will underpin neighbourhood working across Shropshire. This work will form the foundation of the programme and will be supported by a comprehensive engagement approach to test and refine the model with partners, residents, patients, service users and local communities.					

Alongside this strategic development, implementation of Integrated Neighbourhood Teams (INTs) is progressing at pace.

A Strategic Commissioning Framework has been approved through ICB joint governance arrangements funded by recurrent investment of £2.9 million across Shropshire, Telford and Wrekin to support a sustainable shift towards earlier intervention, prevention and community-based care.

Shropshire Community Health NHS Trust (ShropCom) has been identified as the lead integrator organisation and will work with partners to coordinate system delivery, support implementation and enable effective multidisciplinary working across neighbourhoods.

During the first phase of delivery, improvement activity will focus on frailty and people living with cardiovascular, renal and metabolic conditions. The framework establishes a population health approach that aims to improve outcomes, reduce inequalities and support more coordinated care closer to home.

A key delivery priority is the establishment of Integrated Neighbourhood Teams covering the whole population by July 2027. These teams will provide local leadership, clinical expertise and multidisciplinary coordination within neighbourhood footprints. Individuals with the most complex health and care needs will be identified through risk stratification and supported through personalised care plans delivered by multidisciplinary teams.

To support planning, delivery and future investment decisions, five neighbourhood footprints have been identified as an initial planning assumption based on previous system discussions. Further work is required to ensure alignment between NHS, local authority and community geographies. Final neighbourhood arrangements will require consideration and agreement through the Health and Wellbeing Board. It is therefore proposed that Board members participate in a dedicated development session to consider neighbourhood footprint options and recommendations before formal approval.

On 23 July 2026, the Shropshire, Telford and Wrekin system hosted a visit from Dr Claire Fuller, NHS England Medical Director (Primary Care) and National Programme Director for Neighbourhood Health. The visit provided an opportunity to showcase progress, review emerging arrangements and assess readiness against the expectations of the national Neighbourhood Health Framework.

The visit was positively received, with the system recognised for the "remarkable progress" made in developing its neighbourhood health approach. Following the visit, systems have been asked to complete a neighbourhood health maturity self-assessment. This will provide valuable insight into current strengths, identify areas requiring further development and help prioritise future activity. The findings will directly inform the next phase of the Healthy Neighbourhoods Programme and support continued progress towards a fully integrated neighbourhood model.

Key Messages for the Board

- Significant progress has been made in establishing a single Healthy Neighbourhoods approach across Shropshire.
- A shared vision, purpose and principles have been developed with system partners.
- £2.9 million of recurrent investment has been secured to support Integrated Neighbourhood Team development across Shropshire, Telford and Wrekin.
- Delivery of Integrated Neighbourhood Teams is underway, with full population coverage planned by July 2027.
- Five draft neighbourhood footprints have been identified to support implementation planning, with final arrangements requiring Board consideration and agreement.
- National review and feedback have recognised the system's strong progress and will help shape the next stage of development.

Next Steps:

• Develop a draft Shropshire neighbourhood framework and roadmap. • Engage the vision, common purpose and principles with wider partners and stakeholders • Develop a proposed governance model, including roles, responsibilities and reporting routes for the Neighbourhood Outcomes Framework. • Develop action plan to implement the recommendations from the Dr Claire Fuller visit • Neighbourhood footprint working group to take place in October including nominated HWBB members with a view to approval by HWBB in November		
Risk assessment and opportunities appraisal	The main risk is that neighbourhood-related programmes continue to develop separately, leading to duplication, inconsistent access, unclear accountability and reduced collective impact. There is also a risk that delivery expectations exceed available capacity, particularly where coordination, data, estates, workforce and VCSE infrastructure are required to support implementation. These risks will be mitigated through a single framework and roadmap, clearer governance and escalation routes, shared use of data and insight, and continued engagement with communities and partners. The approach presents a significant opportunity to improve access, strengthen prevention, reduce inequalities and make better use of existing local assets and relationships.	
Financial implications	Recurrent investment of £2.9m has been approved to deliver the Neighbourhoods Outcomes Framework and implementation of INTs	
Climate Change Appraisal as applicable	The proposed approach has the potential to support positive climate impacts by improving access to local support, making better use of existing community and public sector assets, and reducing unnecessary travel where services can be delivered closer to home or through outreach, mobile and digital routes. Further work will consider estates, transport, digital inclusion and community access implications to ensure that delivery supports both environmental sustainability and equitable access across rural and dispersed communities.	
Where else has the paper been presented?	System Partnership Boards	
	Voluntary Sector	
	Other	
List of Background Papers (This MUST be completed for all reports, but does not include items containing exempt or confidential information)		
• Shropshire Health and Wellbeing Board Neighbourhood Health introduction paper, May 2026 • NHS Neighbourhood Health Framework and NHS 10 Year Health Plan. • Shropshire Joint Health and Wellbeing Strategy. • Shropshire Integrated Place Partnership priorities and prevention funding papers. • Shropshire Integrated Care Board Five-Year Strategic Commissioning Plan. • Shropshire Council Corporate Plan. • Joint Strategic Needs Assessment and local inequalities evidence.		

Cabinet Member (Portfolio Holder) or your organisational lead e.g., Exec lead or Non-Exec/Clinical Lead
Phil Smith, Chief Officer System Development and Transformation NHS STW & SSoT
Appendices
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